





LEAN GAME: Process Mapping in Office and Knowledge Work

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"Innovative Learning Approaches for Implementation of Lean Thinking to Enhance Office and Knowledge Work Productivity"











Innovative Learning Approaches for Implementation of Lean Thinking to Enhance Office and Knowledge Work Productivity

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- Purpose
- Required and Developed Competences
- Contextualization
- Teams Formation and Roles Assignment
- Stage 1 Process Mapping
- Stage 2 Identification of Wastes
- Stage 3 Discussion of Improvement Solutions
- Closing











- Raise awareness of the importance of process mapping

 (although unavoidable phase in the improvement of office and knowledge work processes)
- Teach a graphical tool to map the office and knowledge work processes.

(intensifying waste identification and process improvement)

The fastest team to complete the process mapping (properly) and calculate the lead-time and the added-value time of the process will be the winner.







Required and Developed Competences



No competences in terms of industrial engineering and/or process mapping are required

- Learn how to map a process of office and knowledge work,
- analyze that map (e.g. for waste identification), and
- develop possible improvement solutions.







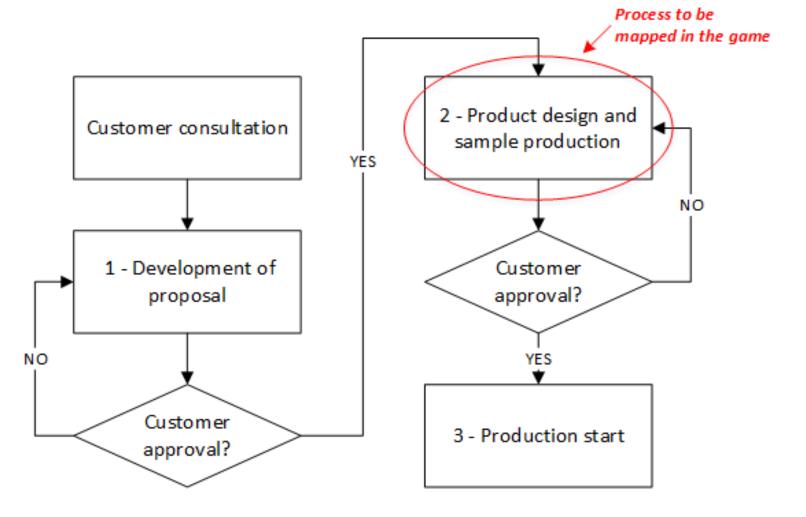




Contextualization



New product development process







Teams Formation and Roles Assignment



Teams of four members

Within each team, each member should assume one of the roles:

Department of Operations and Planning (DOP)

Product Manager (PM)

Warehouse Manager (WM)

Technical Office (TO)



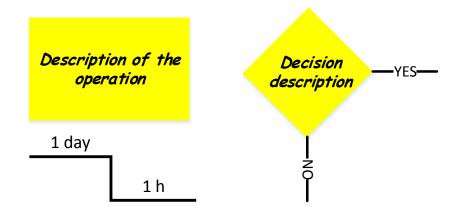




Stage 1 – Process Mapping



- Using the provided <u>Information Cards</u> map the process using:
 - Whiteboard
 - Post-its
 - Whiteboard markers
 - Marker pens



Role 1	
Role 2	
Role 3	
Role	
Role n	





Stage 1 – Process Mapping





Lating group

• What is the lead-time of the process?

What is the added-value time of the process?







Stage 2 – Identification of Wastes





Lating group

Identify problems on the process map (current state map)
 (tag the operations with red circles/ellipses)





Stage 3 – Discussion of Improvement Solutions





Latino group

• Propose solutions for the problems identified on the current state map

 Modify the current state map in order to turn it into the future state map











- Discussion/feedback about this game:
 - What were the lessons learned?
 - What are the advantages?
 - What are the drawbacks?
 - Do you have any suggestions to improve the game?









LET'S PLAY!

